

COGNIZANT TECHNOLOGY SOLUTIONS CORPORATION

Governance and Sustainability Committee Charter

Updated December 5, 2025

A. Purpose

The purpose of the Governance and Sustainability Committee (the “**Committee**”) is to:

- recommend to the Board of Directors (the “**Board**”) the persons to be nominated or elected as directors and the persons to be appointed to each committee of the Board, including evaluation of any stockholder nominees;
- make recommendations to the Board regarding director independence;
- oversee the annual board self-evaluation process;
- review and evaluate the Company’s management of macro environment and geo-political risks (including immigration law changes);
- review and evaluate the Company’s management of legal and regulatory risks;
- develop and recommend to the Board corporate governance structure and practices, including a set of corporate governance guidelines applicable to the Company;
- oversee public affairs and public policy initiatives;
- oversee the Company’s environmental, social and governance (“**ESG**”) program strategy, initiatives and policies; and
- address any other matters requested by the Board.

B. Structure and Membership

1. **Number.** The Committee shall consist of such number of directors as the Board shall from time to time determine.
2. **Independence.** Except as otherwise permitted by any applicable Nasdaq rules, each member of the Committee shall be an “independent director” as defined by such rules.
3. **Chair.** Unless the Board elects a Chair of the Committee, the Committee shall elect a Chair by majority vote.
4. **Compensation.** The compensation of Committee members shall be as determined by the Board.
5. **Selection and Removal.** Members of the Committee shall be appointed by the Board. The Board may remove members of the Committee from the Committee at any time, with or without cause.

C. Authority and Responsibilities

General

The Committee shall discharge its responsibilities, and shall assess the information provided by the Company's management, in accordance with its business judgment. In addition to the duties and responsibilities expressly delegated to the Committee in this Charter, the Committee may exercise any other powers and carry out any other responsibilities consistent with the purposes of the Committee, the Company's Corporate Governance Guidelines adopted by the Board (the "Corporate Governance Guidelines"), the Company's bylaws, and applicable Nasdaq rules.

Board and Committee Membership

1. Selection of Director Candidates and Nominees. Except where the Company is legally required by contract, bylaw or otherwise to provide third parties with the right to nominate directors, the Committee shall be responsible for (i) identifying individuals qualified to become Board members, and (ii) recommending to the Board the nominees for election as directors at any meeting of stockholders and the persons to be elected by the Board to fill any vacancies on the Board. In making such recommendations, the Committee shall consider candidates proposed by stockholders. The Committee shall review and evaluate information available to it regarding candidates proposed by stockholders and shall apply the same criteria, and shall follow substantially the same process in considering them, as it does in considering other candidates.
2. Criteria for Selecting Directors. The Board's criteria for selecting directors are set forth in the Corporate Governance Guidelines. The Committee shall use such criteria to guide its director selection process. The Committee shall be responsible for reviewing with the Board, on an annual basis, the requisite skills and criteria for new Board members as well as the composition of the Board as a whole. The Committee may adopt, and periodically review and revise as it deems appropriate, procedures regarding director candidates proposed by stockholders.
3. Evaluation of Stockholder Nominees. The Committee shall review the background and qualifications of any director candidate nominated for election pursuant to the proxy access or advance notice provisions of the Company's bylaws as well as the related supporting materials to determine compliance with the requirements of such provisions, and make recommendations to the Board regarding the eligibility and qualifications of the candidate.
4. Director Independence. The Committee shall review and assess the independence of each director in accordance with the Nasdaq rules and the rules of the Securities and Exchange Commission, at least annually, and shall make recommendations to the Board regarding the independence of each director. The Committee shall also review and assess the independence of each candidate for election as a director and shall make recommendations to the Board regarding the independence of any such candidate.
5. Search Firms. The Committee shall have the authority to retain and terminate any search firm to be used to identify director nominees, including authority to approve the search firm's fees and other retention terms. The Committee is empowered, without

further action by the Board, to cause the Company to pay the compensation of any search firm engaged by the Committee.

6. Selection of Committee Members. The Committee shall be responsible for recommending to the Board the directors to be appointed to each committee of the Board.

Evaluation of the Board

7. Evaluation of the Board. The Committee shall be responsible for overseeing an annual self-evaluation of the Board to determine whether the Board and its committees are functioning effectively. The Committee shall determine the nature of the evaluation, supervise the conduct of the evaluation and review the results of the evaluation, including any recommended changes to the Board's composition or practices, with the Board.

Risk Oversight

8. Legal and Regulatory Risks. Except to the extent specifically allocated to another committee of the Board, the Committee shall be responsible for overseeing the Company's management of legal and regulatory risks, including through periodic reviews of the Company's most significant legal and regulatory risks and the periodic review of legislative and regulatory changes that could have a significant impact on the Company. The Committee shall not be responsible for overseeing any risks regarding compensation or financial or accounting matters.
9. Macro Environment and Geo-Political Risks. The Committee shall periodically review and discuss with management the Company's exposure to potential domestic and international macro environment and geo-political developments (including governmental leadership changes and changes in governmental laws, regulations and policies with respect to immigration, tariffs, sanctions and other matters) that could have a significant impact on the Company, and management's plans to mitigate such exposure.

Public Affairs, Corporate Governance, and Sustainability

10. Public Affairs and Public Policy Initiatives. The Committee shall be responsible for overseeing the Company's public affairs and public policy initiatives, including through periodic reviews of the Company's policies, activities and expenditures with respect to government lobbying and advocacy and political contributions.
11. Corporate Governance Structure and Practices. The Committee shall, from time to time as it deems appropriate, review and reassess the adequacy of corporate governance structure and practices, including the Corporate Governance Guidelines, and recommend any proposed changes to the Board.
12. ESG Program.
 - a. Oversight. Except to the extent specifically allocated to another committee of the Board, the Committee shall oversee, review and assess the Company's ESG strategy, initiatives and policies, including in the areas of climate change,

environmental protection and sustainability, human rights, employee health and safety, responsible business practices, corporate social responsibility programs and corporate philanthropy, to ensure they are consistent with the Company's long-term strategic objectives and good corporate citizenship.

- b. Metrics. The Committee shall review and oversee the development and implementation of targets, standards and metrics established by management to assess and track the Company's ESG performance to ensure that the Company's performance is consistent with the Company's long-term strategic objectives, good corporate citizenship and the Company's ESG strategy.
- c. Disclosures. The Committee shall review and approve the Company's key public disclosures with respect to ESG matters that are not otherwise reviewed and approved by the Board or one of its other committees and shall oversee the Company's engagement with stakeholders on ESG issues, including in response to any proposals or other concerns that have been submitted to the Company.
- d. Reporting. The Committee shall periodically report to the Board on ESG matters, including with respect to the Company's ESG strategy, initiatives, policies, performance, public disclosures and engagement with stakeholders.

D. Procedures and Administration

- 1. Meetings. The Committee shall meet as often as it deems necessary in order to perform its responsibilities. Meetings and actions of the Committee shall be governed by the provisions of the bylaws of the Company concerning meetings and other actions of the Board and its committees. The Committee shall keep such records of its meetings as it shall deem appropriate.
- 2. Quorum. In the event Committee members are required to recuse themselves from consideration of a matter, a majority of the Committee members who are not subject to recusal shall constitute a quorum for the transaction of business with respect to such matter.
- 3. Subcommittees. The Committee may form and delegate authority to one or more subcommittees (including a subcommittee consisting of a single member) as it deems appropriate from time to time under the circumstances.
- 4. Reports to the Board. The Committee shall report regularly to the Board.
- 5. Charter. The Committee shall annually review and reassess the adequacy of this Charter and recommend any proposed changes to the Board.
- 6. Advisors. The Committee shall have the authority to engage such legal and other advisors (independent or otherwise) as it deems necessary or appropriate to carry out its responsibilities. Such advisors may be the regular advisors to the Company. The Committee will be directly responsible for the appointment, compensation and oversight of any advisor it retains. The Company must provide for appropriate funding, as determined by the Committee, for payment of reasonable compensation to any advisor retained by the Committee.

7. Investigations. The Committee shall have the authority to conduct or authorize investigations into any matters within the scope of its responsibilities as it shall deem appropriate, including the authority to request any officer, employee or advisor of the Company to meet with the Committee or any advisors engaged by the Committee.
8. Additional Parties. The Committee may invite to its meetings any member of management, other personnel of the Company, any other member of the Board, or any third parties, as it deems, in its sole discretion, appropriate to carry out its responsibilities.
9. Annual Self-Evaluation. At least annually, the Committee shall evaluate its own performance.